# GUJARAT UNIVERSITY SYLLABUS FOR T.Y.B.B.A. SEMESTER VI

**COURSE CODE-312**

## MANAGEMENT ACCOUNTING

**Intoduction:** Management accounting is concerned with the provisions and use of accounting information to managers within organizations, to provide them with the basis to make informed business decisions that will allow them to be better equipped in their management and control functions.

**Objective:** The objective of this module is to provide students with an understanding of the role of management accounting in the context of business. It tries to show how accounting information is used by managers and senior executives to plan and control business activities and make decisions.

## Total Hours: 40 Number Of Credits: 3 Lectures Per Week: 3

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| **UNIT** | **WEIGHTAGE** |
| UNIT 1 | 25% |
| UNIT 11 | 25% |
| UNIT 111 | 25% |
| UNIT 1V | 25% |
| TOTAL | 100% |

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| **UNIT( TOPIC)** | **WEIGHTAGE MARKS OUT OF 70** |
| **UNIT – I**  (A**) Introduction :**Meaning of Management Accounting, Difference between  Financial Accounting and Management Accounting, Difference between  Cost Accounting and Management. Tools and Techniques of Management Accounting – Meaning and list of tools and  techniques. | **10 %**  **4 MARKS**  **15 %**  **14 MARKS** |
| (B) **Budgetary Control:** Meaning and Significance. Preparation of Flexible Budgets.  Preparation of Functional Budgets – Sales, Production and Purchase  Budgets.  Concept of Cash Budget (excluding sums.) |  |

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| **UNIT – II**  **Standard Costing** – Meaning, Benefits and Limitations.  Calculation of  Variances- Material, Labour (Excluding Idle time) and Sales Introduction  to overhead variance (excluding sums) | **25 %**  **17 MARKS** |
| **UNIT – III**  **Cost Volume Profit Analysis**- Meaning and Assumptions, Concept of  Break even analysis, Sums of C-V-P Analysis (Including Key Factor)  **Decision Making** – Make/Buy, Shut Down and Export Proposal.  . | **10 %**  **7 MARKS**  **15 %**  **11 MARKS** |
| **UNIT – 1V**   1. **Responsibility Accounting** - Meaning and significance, Types of   responsibility centres.  **Transfer Pricing** – Meaning and Methods of transfer pricing.   1. **Contemporary Issues in Management Accounting:**    1. Target Costing    2. Life-cycle Costing    3. Activity Based Costing | **15 %**  **10 MARKS**  **10 %**  **7 MARKS** |

**Topics for Assignment:**.

1. Reporting to Management – Meaning, Essentials of an Ideal Report, Types of reports.
2. Concept of Zero Based Budgeting – Meaning, Procedure, Benefits and Limitations.
3. Uniform Costing.
4. Value Chain Analysis

## Topics for Seminar:

1. Concept and Utility of Balance Score Card.
2. Installation of a Budgetary Control system .
3. Management Information Systems.

**Recommended Books:**

1. Managerial Accounting – By Jawahar Lal - Himalaya Publication.
2. A Text Book of Cost and Management Accounting By M. N. Arora – 8th Edition – Vikas Publishing House Pvt. Ltd.

**Reference Books:**

1. Advanced Management Accounting, Text, Problems and Cases By Jawahar Lal – S. Chand
2. Accounting for Management – by M. N. Arora & Khanna – Himalaya Publication.
3. Management Accounting – Principles & Practice by M. A. Sahaf – Vikas Publishing House Pvt. Ltd
4. Management Accounting, Text, Problems and Cases by M. Y. Khan & P.K. Jain, 5th Edition, Tata Mc Graw Hill Education Pvt. Ltd.
5. Accounting for Management - by Jawahar Lal, 5th Edition – Himalaya Publishing House
6. Management Accounting by J. Made Gowda (2007) Himalaya Publication.
7. Management Accounting, Text, Problems and Cases by M. Y. Khan & P.K. Jain, 5th Edition, Tata McGraw Hill Education Pvt. Ltd.